



About Indigo

Indigo (official name !ndigo) is a Canadian retail company founded in 1996 by book lovers, for book lovers that is now a highly recognized brand with a fiercely loyal customer base. Indigo is a cultural department store that aims to consistently provide inspiring, richly stocked and inviting retail environments. At nearly 200 store locations and on its popular Web site, Indigo serves as a meeting place inspired by and filled with books, music, art, ideas, and beautifully designed lifestyle products. Throughout its evolution, Indigo has put the customer first, focusing decisions from product selection to customer service on whether they will add joy to the customer experience.

!ndigo

Challenge

Thanks to its size and broad product offering, Indigo already managed a complex web of information for order fulfillment – and in mid-2019, that complexity jumped exponentially as the company diversified its delivery network from a single nationwide carrier to an array of both national and regional options. The rapid expansion from one to eight carriers meant that delivery data would now arrive from eight different sources, requiring monumental resources to track. Simultaneously, Indigo sought to improve the customer experience surrounding order delivery.

More than two-thirds of shoppers won't return to a retailer after a bad delivery experience, according to Convey research, so the ability to recognize and proactively address potential shipping issues is important for any retailer. When they used only a single delivery carrier, Indigo received 'after the fact' reporting letting them know a package was delivered, but no indication when a package was stalled or delayed along the way, and therefore no way to intervene to ensure customers got their delivery when promised.

As Indigo expanded its network of parcel delivery carriers, it became increasingly challenging to get a timely, centralized, view of delivery performance and issues across the country at any time, and difficult to establish procedures to proactively address them before a customer called to report an issue.

Adding a wider array of customer service touchpoints, including an automated chatbot to handle common "where is my order" (aka WISMO) customer service inquiries was part of the solution -- but Indigo also needed a single source of truth that customers and internal fulfillment teams alike could rely on. Regardless of how many carriers Indigo used, or which touchpoint customers used to connect with the brand, the company needed a seamless, consistent, branded online delivery experience based on accurate data.

"Ultimately this was a lesson learned from our first foray into diversification: that it was very difficult to get a view of overall network performance and visibility across the various carrier platforms," said Wayne MacGregor, Director of Logistics at Indigo. "Thus our engagement with Convey."

- Wayne MacGregor
Director of Logistics | Indigo

Solution

As Indigo embarked on rapid expansion of its delivery network, Convey emerged as a natural solution partner. The Indigo team was able to quickly integrate a suite of products to consolidate data across carriers due to Convey's ease of use and rapid deployment, powering better customer experiences and providing better business insight.

Using Convey's Engage and Recover, Indigo can provide ongoing notifications to customers as packages reach key points in their delivery journey. Customers can track their packages in real-time regardless of carrier – giving them up-to-the-minute visibility and reassurance, and reducing the number of costly WISMO inquiries to [live] customer service representatives.

By using Convey API integrations, Indigo has created a customer interface that is fully branded and displayed within their eCommerce site environment – establishing ownership of the delivery experience and ensuring that customers are able to connect with Indigo representatives if they have questions.

To create a “single source of truth,” Indigo has also integrated Convey's data into its CRM system, so that customer service agents have access to shipment status and can answer questions confidently. And thanks to a three-way integration with Convey partner [Ada](#), Indigo's chatbot solution can conduct simple order lookups and provide status updates, giving customers information in seconds – all without needing to build a further integration into Indigo's back-end systems. Indigo's containment rate -- the ability to resolve inquiries without call center intervention -- increased, and when person-to-person contact was necessary, those calls were shorter than prior to the implementation.

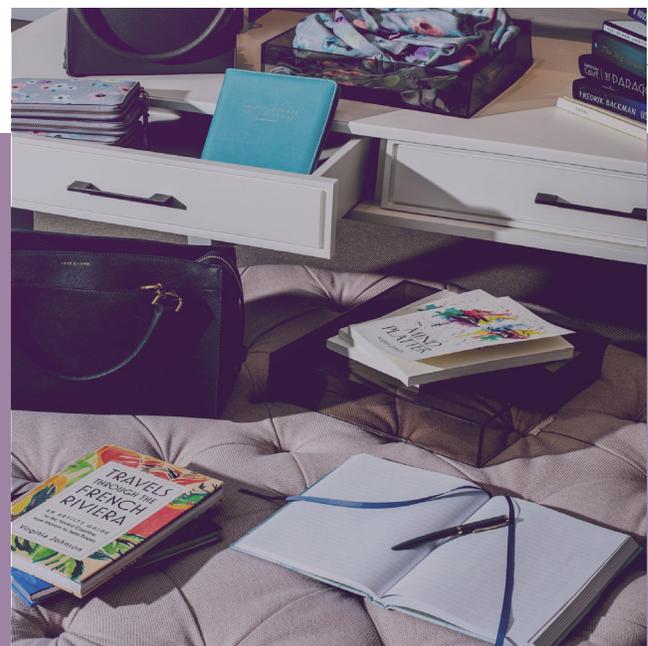
“Indigo is a customer-centric retailer, and everything we do is focused on putting our customer first and providing joyful experiences. Knowing that our customer service team has greater visibility into tracking details, and that our customers have a positive delivery experience aligned with our brand promise is exciting.”

*- Loren Kousaie
VP, Corporate Sales & Customer Service | Indigo*

This cohesive, unified approach proved crucial when the COVID-19 pandemic prompted temporary store closures, a dramatic increase in online orders, and a host of supply chain challenges. Throughout, Indigo never lost their commitment to providing an exceptional customer experience amid these unforeseeable challenges. With the confidence gained from having a complete, centralized view of the company's delivery network and every package moving through it, the Indigo team was able to make operational changes organization-wide. Indigo introduced more rigor into its processes for onboarding new delivery carriers and established minimum standards and clear data-sharing requirements up-front.

Additionally, Convey's platform helped Indigo understand the customer experience more clearly, providing analytical capabilities to quickly view carrier performance vis a vis the promise dates communicated to customers, and prompting intelligent, data-driven decision making about steps needed to optimize the customer experience.

Indigo is now part of Convey's beta testing cohort for configurable alerts, which will enable delivery notifications to include calls-to-action customers can click to change or reroute orders without needing live human help. In 2021 Indigo plans to use these new capabilities to help customers whose orders have generated delivery exceptions to request replacements or refunds using a quick, convenient process – further improving the speed and accuracy of deliveries, and building on Indigo's reputation for exceptional customer service.



Results

Thanks to an organization-wide commitment to using Convey as its unified platform for delivery experience management, Indigo has realized significant results since launch in the fall of 2019. They include:

Customer Service

- Convey’s solution contributed to a 14% decline in orders requiring customer service intervention, translating into better customer experiences, and tens of thousands of dollars in Customer Service cost savings every month.
- In a six month period, over 30,000 customers used Indigo’s “Instant Help” chatbot with Convey’s lookup API to check their tracking status – resulting in more than \$150,000* in customer service staffing costs.

Fulfillment

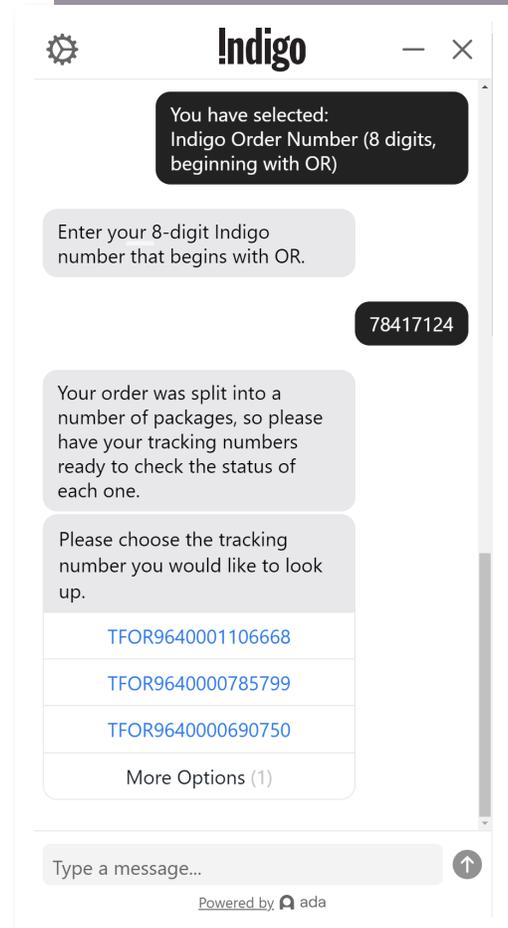
- Expansion from 1 to 8 delivery carriers within a 6-month period
- More than 120,000 potential delays during the holiday season were proactively re-routed to avoid late gift deliveries and ensure promise dates were met.

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<p>120,000 potential delivery delays proactively re-routed during the holiday season</p>	

Featured Convey Partner



*Figure calculated using industry average WISMO call cost of \$5.05 x 30,000 calls diverted



“Thanks to Convey’s AI-driven, unified approach to delivery management, we’ve been able to successfully navigate the challenges brought by COVID-19. Indigo would not be able to be where it is today without Convey, and we can look forward to further refining our offerings and proactively offering customers even more relevant assistance as we move forward in 2021.”

- Wayne MacGregor
Director of Logistics | Indigo